

## KUSILE POWER STATION PROJECT


### Safety, Health, Environment and Quality (SHEQ) Statement of Commitment (Rev 8)

The Kusile Power Station Project as a business unit in Group Capital within Generation Division of Eskom Holdings (SOC) Limited manages the design, construction, commission, and handover of the Kusile Power Station using world class SHEQ practices. The project strives towards zero harm to people and the environment, whilst continually improving the quality of its activities, services, and products.

The Kusile Power Station Project has implemented and is firmly committed to maintaining documented SHEQ management systems in line with ISO 14001:2015, ISO 9001:2015 & ISO 45001:2018 standards. To demonstrate leadership, commitment, involvement and accountability in the Implementation and entrenchment of the SHEQ culture in Kusile Project, Senior Management shall:

- a) Set and align SHEQ objectives with the SHEQ policy, project context and the strategic direction of the project.
- b) Set annual goals based on previous performance, innovation as well as other Eskom initiatives and priorities.
- c) Take accountability for the effectiveness of the SHEQ management systems by driving the SHEQ Management Review programme.
- d) Provide safe and healthy working conditions for the prevention of work-related injury and ill health.
- e) Encourage the right SHEQ culture through consultation and participation of workers, positive reinforcement, regular intervention, and effective communication.
- f) Ensure that the project's legal requirements and other requirements compliance obligations are determined, communicated, fulfilled, and complied with and continuously measured.
- g) Strive for environmental protection, prevention of pollution, sustainable resources use, climate change mitigations and protection of biodiversity and ecosystems.
- h) Increase employees' proficiency and job satisfaction through the implementation of continual awareness, development, and training programmes.
- i) Implement contractor management and monitoring programmes that will propel them to meet project SHEQ requirements.
- j) Apply risk-based process thinking approach to manage and reduce SHE risk and eliminate hazards and exploit opportunities.
- k) Increase customer satisfaction through the implementation of solicitation programmes that will capture customer and stakeholder requirements.
- l) Document and communicate lessons learnt throughout the project lifecycle.

This SHEQ statement of commitment shall be revised as and when dictated by business requirements.

  
Zandi Shange  
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Kusile Power Station Project